Consolidated Financial Statements of

MATACHEWAN FIRST NATION

And Independent Auditor's Report thereon Year ended March 31, 2021

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The accompanying consolidated financial statements of Matachewan First Nation are the responsibility of management and have been approved by the Chief and Council of the First Nation.

The consolidated financial statements have been prepared by management in accordance with Canadian generally accepted accounting principles. Consolidated financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the consolidated financial statements are presented fairly, in all material respects.

The First Nation maintains a system of internal accounting and administrative controls. Such systems are designed to provide reasonable assurance that the consolidated financial information is relevant, reliable and accurate and the First Nation's assets are appropriately accounted for and adequately safeguarded.

The Chief and Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the consolidated financial statements.

The Chief and Council review the First Nation's consolidated financial statements and recommend their approval. The Chief and Council meet to discuss and to review the annual report, the consolidated financial statements and the external auditors' report. The Chief and Council takes this information into consideration when approving the consolidated financial statements for issuance to the Members. The Chief and Council also consider the engagement of the external auditors.

The consolidated financial statements have been audited by KPMG LLP in accordance with Canadian generally accepted auditing standards on behalf of the First Nation.



KPMG LLP

Times Square 1760 Regent Street, Unit 4 Sudbury, ON P3E 3Z8 Canada Telephone 705 675 8500 Fax 705 675 7586

INDEPENDENT AUDITOR'S REPORT

To the Council and Members of Matachewan First Nation

Opinion

We have audited the consolidated financial statements of Matachewan First Nation (the "First Nation"), which comprise:

- the consolidated statement of financial position as at March 31, 2021
- the consolidated statement of operations and accumulated surplus for the year then ended
- the consolidated statement of changes in net financial assets for the year then ended
- the consolidated statement of cash flows for the year then ended
- and the notes to the consolidated financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements")

In our opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of the First Nation as at March 31, 2021, and its consolidated results of operations and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibility under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our auditor's report.

We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Page 2

Responsibility of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

• Identify and assess the risk of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, internal omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



Page 3

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to the events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group First Nation to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

KPMG LLP

Chartered Professional Accountants, Licensed Public Accountants

Sudbury, Canada December 3, 2024

Index to Consolidated Financial Statements

Year ended March 31, 2021

Consolidated Financial Statements:

Consolidated Statement of Financial Position	1
Consolidated Statement of Operations and Accumulated Surplus	2
Consolidated Statement of Changes in Net Financial Assets	3
Consolidated Statement of Changes in Cash Flows	4
Notes to Consolidated Financial Statements	5 – 19

Consolidated Statement of Financial Position

March 31, 2021, with comparative information for 2020

		2021		2020
Financial Assets				
Cash	\$	27,738,745	\$	21,944,824
Investments (note 2)	φ	4,295,329	φ	4,224,570
Consolidated revenue funds		317,182		313,245
Restricted assets - Matachewan First Nation Trust (note 3)		3,569,945		3,546,410
Accounts receivable		2,417,400		2,596,161
Investment in government business enterprises (note 4)		11,712,862		10,168,614
		50,051,463		42,793,824
Financial Liabilities				
Accounts payable and accrued liabilities		496,352		423,247
Deferred revenue (note 8)		8,727,177		4,622,110
`````````````````````````````````		9,223,529		5,045,357
Net financial assets		40,827,934		37,748,467
Non-Financial Assets				
Tangible capital assets (note 9)		6,212,045		5,903,779
Prepaid expenses		59,992		74,413
		6,272,037		5,978,192
Contingent liabilities (note 10)				
Accumulated surplus (note 11)	\$	47,099,971	\$	43,726,659

See accompanying notes to consolidated financial statements.

On behalf of Council:

Consolidated Statement of Operations and Accumulated Surplus

Year ended March 31, 2021, with comparative information for 2020

	2021	2020
Revenue:		
Indigenous Services Canada (note 12)	\$ 1,284,614	\$ 1,352,949
Ontario First Nations Limited Partnership	738,848	286,426
Canada Mortgage and Housing Corporation	60,000	-
Provincial Funding	275,308	744,076
Federal Funding	-	213,687
Wabun Tribal Council	1,049,981	15,996,782
Health Canada	228,098	352,760
Interest	134,076	435,283
Other	3,273,691	3,692,683
Share of earnings from investment in government		
business enterprises	1,544,248	960,146
	8,588,864	24,034,792
Expenses:		
Band Support	973,586	14,146,330
Community Operations	303,436	426,603
Economic Development - Core	63,199	38,092
Economic Development - Other Programs	2,111,388	1,036,854
Health	574,593	772,065
Education	752,617	702,280
Community Property	116,040	54,950
Business Operations	246,694	196,820
Ontario First Nations Limited Partnership	1,784	34,326
Matachewan First Nation Trust	72,215	29,965
	5,215,552	17,438,285
Excess of revenue over expenses	3,373,312	6,596,507
Accumulated surplus, beginning of year	43,726,659	37,130,152
Accumulated surplus, end of year	\$ 47,099,971	\$ 43,726,659

See accompanying notes to consolidated financial statements.

Consolidated Statement of Changes in Net Financial Assets

### Year ended March 31, 2021, with comparative information for 2020

	2021	2020
Excess of revenue over expenses	\$ 3,373,312	\$ 6,596,507
Acquisition of tangible capital assets	(611,231)	(95,583)
Amortization of tangible capital assets	297,283	314,423
Gain on disposition of tangible capital assets	(6,818)	-
Proceeds on disposition of tangible capital assets	12,500	-
	3,065,046	6,815,347
Acquisition of prepaid expenses	(59,992)	(74,413)
Use of prepaid expenses	74,413	51,202
Change in net financial assets	3,079,467	6,792,136
Net financial assets, beginning of year	37,748,467	30,956,331
Net financial assets, end of year	\$ 40,827,934	\$ 37,748,467

See accompanying notes to consolidated financial statements.

Consolidated Statement of Cash Flows

Year ended March 31, 2021, with comparative information for 2020

	2021	2020
Cash flows from operating activities:		
Excess of revenue over expenses	\$ 3,373,312	\$ 6,596,507
Adjustment for:		
Share of earnings from investment in government		
business enterprises	(1,544,248)	(960,146)
Earnings from Matachewan First Nation Trust	(23,535)	(46,410)
Amortization of tangible capital assets	297,283	314,423
Loss on disposition of tangible capital assets	(6,818)	-
	2,095,994	5,904,374
Change in non-cash working capital:		
Decrease (increase) in accounts receivable	178,761	(635,646)
Decrease (increase) in prepaid expenses	14,421	(23,211)
Increase in accounts payable and		
accrued liabilities	73,105	105,940
Increase in deferred revenue	4,105,067	3,768,157
	6,467,348	9,119,614
Capital transactions:		
Acquisition of tangible capital assets	(611,231)	(95,583)
Proceeds on disposition of tangible capital assets	12,500	-
	(598,731)	(95,583)
Cash flow from financing activities:		
Repayment of long-term debt	-	(616,136)
	-	(616,136)
Cash flow from investing activities:		
Increase in consolidated revenue funds	(3,937)	(6,030)
Acquisition of investments	(70,759)	(69,192)
Distribution from investment in government business enterprise	-	100,002
	(74,696)	24,780
Net increase in cash	5,793,921	8,432,675
Cash, beginning of year	21,944,824	13,512,149
Cash, end of year	\$ 27,738,745	\$ 21,944,824

See accompanying notes to consolidated financial statements.

Notes to Consolidated Financial Statements

Year ended March 31, 2021

Matachewan First Nation, located in Northern Ontario, administers programs and provides services on behalf of its members.

#### 1. Significant accounting policies:

These consolidated financial statements of Matachewan First Nation (the "First Nation") are the representation of management and have been prepared in accordance with Canadian generally accepted accounting principles for local governments as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants Handbook. The following is a summary of the significant accounting policies followed in the preparation of these consolidated financial statements:

- (a) Reporting entity:
  - (i) The reporting entity includes all of the committees of council under the control of the First Nation.
  - (ii) Investment in government business enterprises:

These consolidated financial statements reflect the assets, liabilities, revenues and expenses of all programs under the control of Chief and Council.

All controlled entities are fully consolidated on a line-by-line basis except for commercial enterprises which meet the definition of a government business enterprise, which are included in the consolidated financial statements on a modified equity basis. Interorganizational balances and transactions are eliminated upon consolidation.

Organizations consolidated include:

• Matachewan First Nation Trust

Organizations accounted for on a modified equity basis include:

- Matachewan First Nation Limited Partnership ("MFNLP")
- Niiwin Limited Partnership ("NLP")
- Mashkiki Investment Limited Partnership ("MILP")

Under the modified equity basis, the government business enterprises' accounting policies are not adjusted to conform with those of the First Nation and inter-organizational transactions and balances are not eliminated. The First Nation recognizes its equity interest in the annual income or loss of the government business enterprises in its consolidated statement of operations and accumulated surplus with corresponding increase or decrease in its investment account.

(b) Basis of accounting

The First Nation follows the accrual method of accounting for revenues and expenses. Revenues are normally recognized in the year in which they are earned and measurable. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and/or the creation of a legal obligation to pay.

Notes to Consolidated Financial Statements

Year ended March 31, 2021

#### 1. Significant accounting policies (continued):

(c) Non-financial assets:

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

(i) Tangible capital assets:

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets, excluding land and landfill sites, are amortized on a straight-line basis over their estimated useful lives as follows:

Buildings	50 years 3 to 5 years
Furniture, computers and fixtures Vehicles and equipment	3 to 5 years 3 to 20 years
Roads infrastructure	80 years
Water systems	20 and 50 years
Housing	25 years

Annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

- (ii) Works of art and cultural and historic assets are not recorded as assets in these consolidated financial statements.
- (d) Revenue recognition:

Revenue is recognized as it becomes receivable under the terms of applicable funding agreements. Funding received under funding arrangements which relate to a subsequent fiscal period is reflected as deferred revenue in the year of receipt and classified as such on the consolidated statement of financial position.

(e) Use of estimates:

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Significant items subject to such estimates and assumptions include the carrying amount of tangible capital assets and valuation allowances for receivables. Actual results could differ from those estimates. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the year in which they become known.

Notes to Consolidated Financial Statements

Year ended March 31, 2021

#### 1. Significant accounting policies (continued):

(f) Consolidated revenue funds:

Funds held in trust are comprised of funds held in Ottawa Trust accounts and arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the Office of the Auditor General of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act.

(g) Prior year funding adjustments:

The First Nation has entered into accountable contribution arrangements with several government funding agencies. All such programs are subject to audit by the various governments, with audit adjustments repayable to the government.

Adjustments made under funding arrangements relating to prior years are charged to operations in the year during which the adjustments are made.

#### (h) Investments:

Investments in non-controlled entities are recorded at cost. Temporary declines in the market value of the investments are not adjusted.

#### 2. Investments:

	2021		20	20
	Cost	Market	Cost	Market
48North Cannabis Corp.	2,017,284	569,231	\$ 2,017,284	461,538
Mining investments	689,773	2,266,831	689,773	1,871,241
Mutual funds	1,588,272	1,521,753	1,517,513	1,517,513
	4,295,329	4,357,815	\$ 4,224,570	3,850,292

#### 3. Restricted assets – Matachewan First Nation Trust:

Under the terms of an agreement with the trustees of the Matachewan First Nation Trust, the restricted assets are to be used for the benefit of the members of the First Nation for specified purposes outlined in the agreement. Disbursements are not to be made for the normal operating activities of the First Nation. The restricted assets of Matachewan First Nation Trust consist of the following at December 31, 2020:

	 2021		2020		20
	Cost	Market		Cost	Market
Cash	\$ 30,919	30,919	\$	56,476	56,476
Net financial liabilities	(28,730)	(28,730)		(6,742)	(6,742)
Marketable securities	3,567,756	3,992,800		3,496,676	3,637,290
	\$ 3,569,945	3,994,989	\$	3,546,410	3,687,024

Notes to Consolidated Financial Statements

Year ended March 31, 2021

#### 4. Investment in government business enterprises:

The investment in government business enterprises is comprised of the following:

	Ownership	2021	2020
MFNLP (note 5)	99%	\$ 10,870,139	9,413,892
2242185 Ontario Inc. ("MFNGP") (note 5)	100%	74,472	59,762
NLP (note 6)	24.75%	767,385	694,149
Niwin General Partner Inc. ("NGP") (note 6)	25%	866	811
MILP (note 7)	49.995%	_	-
Mashkiki Investment Inc. ("MII") (note 7)	50%	-	-
		\$ 11,712,862	10,168,614

#### 5. Investment in Matachewan First Nation Limited Partnership:

The First Nation has a direct 99% interest in Matachewan First Nation Limited Partnership and a further 1% interest by virtue of its 100% investment in 2242185 Ontario Inc., the general partner of MFNLP. MFNLP is engaged primarily in community and mining operations. The First Nation's interest in MFNLP's results of operations for the year ended March 31, 2021 is included in the First Nation's consolidated statement of operations and accumulated surplus.

The following table presents condensed supplementary financial information of MFNLP for the year ended March 31, 2021:

	2021	2020
Financial position:		
Total assets	\$ 15,196,761	\$ 11,733,557
Total liabilities	4,244,258	2,455,280
Net assets	\$ 10,952,503	\$ 9,278,277
Total equity attributable to equity holders of the Partnership Non-controlling interest	\$ 10,944,611 7,892	\$ 9,473,654 (195,377)
Net assets	\$ 10,952,503	\$ 9,278,277
Results of operations:		
Revenues Expenses Non-controlling interest loss (income)	\$ 10,616,644 (9,108,559) (2,631)	\$ 8,835,168 (8,005,673) 8,131
Net income	\$ 1,505,454	\$ 837,626

Notes to Consolidated Financial Statements

Year ended March 31, 2021

#### 5. Investment in Matachewan First Nation Limited Partnership (continued):

The investments at March 31, 2021 consists of the following:

	MFNLP	MFNGP	2021	2020
Balance, beginning of year	\$ 9,413,892	59,762	9,473,654	8,636,028
Share of income for the year	1,490,399	15,055	1,505,454	837,626
Dissolution of Ednisyan Camps and Logistics Ltd	(34,152)	(345)	(34,497)	-
Balance, end of year	\$ 10,870,139	74,472	10,944,611	9,473,654

#### 6. Investment in Niiwin Limited Partnership:

The First Nation has a direct 24.75% interest in Niiwin Limited Partnership and a further 0.25% interest by virtue of its 25% investment in Niiwin General Partner Inc., the general partner of NLP. NLP is primarily engaged in developing business opportunities. The First Nation's interest in NLP's results of operations for the year ended March 31, 2021 is included in the First Nation's consolidated statement of operations and accumulated surplus.

The following table presents condensed supplementary financial information of NLP for the year ended March 31, 2021:

	2021	2020
Financial position:		
Total assets	\$ 7,950,357	\$ 5,244,094
Total liabilities	4,877,351	2,464,253
Net assets	\$ 3,073,006	\$ 2,779,841
Total equity attributable to equity holders		
of the Partnership	\$ 768,251	\$ 694,960
Non-controlling interest	2,304,755	2,084,881
Net assets	\$ 3,073,006	\$ 2,779,841
Results of operations:		
Revenues	\$ 17,961,522	\$ 7,746,367
Expenses	(17,668,357)	(7,256,287)
Non-controlling interest	(219,874)	(367,560)
Net income	\$ 73,291	\$ 122,520

Notes to Consolidated Financial Statements

Year ended March 31, 2021

#### 6. Investment in Niiwin Limited Partnership (continued):

The investments at March 31, 2021 consists of the following:

	NLP	NGP	2021	2020
Balance, beginning of year	\$ 694,149	811	694,960	468,261
Share of income for the year	73,236	55	73,291	204,179
Balance, end of year	\$ 767,385	866	768,251	672,440

#### 7. Investment in Mashkiki Investments Limited Partnership:

The First Nation has a direct 49.995% interest Mashkiki Investments Limited Partnership and a further 0.005% interest by virtue of its 50% investment in Mashkiki Investment Inc., the general partner of MILP. MILP is primarily engaged in developing business opportunities. The First Nation's interest in MILP's results of operations for the year ended March 31, 2021 is included in the First Nation's consolidated statement of operations and accumulated surplus.

The following table presents condensed supplementary financial information of MILP for the year ended March 31, 2021:

	2021	2020
Financial position:		
Total assets	\$ _	\$ _
Total liabilities	_	-
Net assets	\$ _	\$ _
Total equity attributable to equity holders of the Partnership	\$ _	\$ _
Non-controlling interest	-	_
Net assets	\$ -	\$ _
Results of operations:		
Revenues	\$ _	\$ _
Expenses	_	_
Non-controlling interest	-	-
Net income	\$ _	\$ _

Notes to Consolidated Financial Statements

Year ended March 31, 2021

#### 7. Investment in Mashkiki Investments Limited Partnership (continued):

The investments at March 31, 2021 consists of the following:

	MILP	MII	2021	2020
Balance, beginning of year	\$ _	_	_	2
Share of income for the year	_	_	_	_
Partner distribution	_	_	_	(2)
Balance, end of year	\$ _	_	_	_

On April 4, 2019, MII filed corporate articles of dissolution, thereby dissolving MILP.

#### 8. Deferred revenue:

	2021	2020
Indigenous Services Canada	\$ 2,286,126	\$ 1,390,777
Goldcorp Inc.	_	91,037
Wabun Tribal Council	5,972,123	3,098,224
Health Canada	371,219	27,316
Nishnawbe Aski Nation	27,952	· _
Other	69,757	14,756
	\$ 8,727,177	\$ 4,622,110

Notes to Consolidated Financial Statements

#### 9. Tangible capital assets:

Cost		Balance at March 31, 2020		Additions		Disposals	Transfers		Balance at March 31, 2021
Land	\$	1	\$	381,114	\$	- 4	; -	\$	381,115
Buildings		2,163,234		155,625		-	-		2,318,859
Furniture, computers, fixtures		267,656		4,577		-	-		272,233
Vehicles and equipment		1,798,456		59,036		(45,000)	-		1,812,492
Road infrastructure		1,050,455		-		-	-		1,050,455
Water systems		4,106,879		-		-	-		4,106,879
Housing		820,250		-		-	-		820,250
Assets under construction		-		10,879		-	-		10,879
Total	\$	10,206,931	\$	611,231	\$	(45,000) \$	-	\$	10,773,162
		Balance at							Balance at
Accumulated		March 31,							March 31,
Amortization		2020		Disposals		Amortization			2021
				•					
Buildings	\$	634,740	\$	-	\$	50,765		\$	685,505
Furniture, computers, fixtures		250,757	,	-	,	10,195			260,952
Vehicles and equipment		1,093,181		(39,318)		96,281			1,150,144
Road infrastructure		438,523		-		12,878			451,401
Water systems		1,497,218		-		96,817			1,594,035
Housing		388,733		-		30,347			419,080
Assets under construction		-		-		-			-
Total	\$	4,303,152	\$	(39,318)	\$	297,283		\$	4,561,117
	Ne	et book value,						Ne	t book value,
		March							March 31,
		2020							2021
Land	\$	1						\$	381,115
Buildings	,	1,528,494						*	1,633,354
Furniture, computers, fixtures		16,899							11,281
Vehicles and equipment		705,275							662,348
Road infrastructure		611,932							599,054
Water systems		2,609,661							2,512,844
Housing		431,517							401,170
Assets under construction		-							10,879
Total	\$	5,903,779						\$	6,212,045

Notes to Consolidated Financial Statements

Year ended March 31, 2021

#### 9. Tangible capital assets (continued):

		Balance at								Balance at
		March 31,								March 31,
Cost		2019		Additions		Disposals		Transfers		2020
Land	\$	1	\$	-	\$	-	\$	-	\$	1
Buildings	•	2,157,425	•	5,809	+	-	Ŧ	-	•	2,163,234
Furniture, computers, fixtures		267,656		_		-		-		267,656
Vehicles and equipment		1,708,682		89,774		-		-		1,798,456
Road infrastructure		1,050,455		-		-		-		1,050,455
Water systems		4,106,879		-		-		-		4,106,879
Housing		820,250		-		-		-		820,250
Total	\$	10,111,348	\$	95,583	\$	-	\$	-	\$	10,206,931
		Balance at								Balance at
Accumulated		March 31,								March 31,
Amortization		2019		Disposals		Amortization				2020
Buildings	\$	585,531	\$	_	\$	49,209			\$	634,740
Furniture, computers, fixtures	Ψ	241,072	Ψ	_	Ψ	9.685			Ψ	250,757
Vehicles and equipment		977,694		-		115,487				1,093,181
Road infrastructure		425,645		-		12,878				438,523
Water systems		1,400,401		-		96,817				1,497,218
Housing		358,386		-		30,347				388,733
Total	\$	3,988,729	\$	-	\$	314,423			\$	4,303,152
	N	et book value,							Ne	et book value,
		March								March 31,
		2019								2020
Land	\$	1							\$	1
Buildings		1,571,894								1,528,494
Furniture, computers, fixtures		26,584								16,899
Vehicles and equipment		730,988								705,275
Road infrastructure		624,810								611,932
Water systems		2,706,478								2,609,661
Housing		461,864								431,517
Total	\$	6,122,619							\$	5,903,779

Notes to Consolidated Financial Statements

Year ended March 31, 2021

#### 10. Contingent liabilities:

- (a) The First Nation is contingently liable for loan guarantees to a chartered bank in favour of individual Band members, totaling \$175,000 (2020 \$182,418).
- (b) The First Nation is involved in certain legal matters and litigation, the outcome of which is not presently determinable. The loss, if any, from these contingencies will be accounted for in the periods in which the matters are resolved.
- (c) The First Nation has entered into accountable contribution arrangements with several government funding agencies. All such programs are subject to audit by the various governments, with audit adjustments repayable to the government.

#### 11. Accumulated surplus:

Accumulated surplus consists of individual fund surplus and reserves as follows:

		2021	2020
Invested in tangible capital assets	\$	6,212,045	\$ 5,903,779
Consolidated revenue trust	Ψ	317,182	313,245
Ontario First Nations Limited Partnership		6,819,062	6,031,568
Investment in government business enterprises		11,712,862	10,168,614
Operations		8,308,549	8,301,963
Matachewan First Nation Trust		3,569,945	3,546,410
Reserves		10,160,326	9,461,080
	\$	47,099,971	\$ 43,726,659
	Ψ	11,000,011	\$ 10,120,000
Reserves:			
Band Support	\$	1,667,183	\$ 2,192,878
Community Operations		142,116	143,584
Economic Development – Core		20,483	20,483
Economic Development – Other Programs		7,174,603	5,952,235
Health		575,577	575,577
Education		184,752	184,752
Transportation		117,730	117,730
Community Property		117,330	117,330
Social Services		7,947	7,947
Youth and Special Services		30,164	30,164
Rental		62,704	62,704
Business Operations		59,737	55,696
	\$	10,160,326	\$ 9,461,080

Notes to Consolidated Financial Statements

Year ended March 31, 2021

#### 12. Indigenous Services Canada Funding ("ISC") revenue:

The revenue from ISC is comprised of the following:

Funding per confirmation	\$ 2,179,963
Add: opening deferred revenue	1,390,777
Less: ending deferred revenue	(2,286,126)
Revenue per financial statements	\$ 1,284,614

#### 13. Funds held in trust on behalf of members:

The First Nation holds in trust, at a chartered bank, guaranteed investment certificates ("GICs") totaling \$3,429,411 (2020 - \$3,319,411). The funds are held on behalf of individual Band members that had not reached the age of 18 at the date of declaration of one-time payouts of \$10,000 to each eligible member or at the date of declaration of one-time payouts of \$16,470 to each eligible member. The GICs are to be cashed and disbursed upon the member reaching the age of majority, maturity from 2020 to 2037.

#### 14. Effects of COVID-19:

On March 11, 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization and has had a significant financial, market and social impact. At the time of approval of these financial statements, the First Nation has experienced the following indicators of the financial implications and undertaken the following activities in relation to the COVID-19 pandemic:

- The receipt of permission for certain funding from Indigenous Services Canada related to health and tuition that normally is repayable to the funder on an annual basis to be deferred to 2021. This resulted in an increase to deferred revenue in 2020 of \$27,316 for health funding and \$58,998 for tuition funding.
- The receipt of additional funding from Wabun Tribal Council (\$10,000) to purchase nonperishable goods for high-risk members on-reserve due to the COVID-19 pandemic.
- The implementation of working from home requirements for certain employees.

At this time, these factors present uncertainty over future cash flows, may cause significant changes to the assets or liabilities and may have a significant impact on future operations. An estimate of the financial effect is not practicable at this time.

#### 15. Comparative information:

Certain 2020 comparative information have been reclassified where necessary to conform with the presentation adopted in 2021.

Notes to Consolidated Financial Statements

Year ended March 31, 2021

#### 16. Segmented information:

Matachewan First Nation is a diversified governmental institution that provides a wide range of services to its Members, including band support, health services, education, social assistance, capital projects and business operations in addition to also managing specific funds from others. For management reporting purposes the First Nation's operations and activities are organized and reported by fund. Funds were created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations.

Services are provided by functional areas and their activities are reported in these funds. Certain functional areas that have been separately disclosed in the segmented information, along with the services they provide, are as follows:

#### **Band Support**

The band support department oversees the delivery of all governmental services. The department is responsible for ensuring that there are adequate policies and procedures in place to safeguard assets and to properly report consolidated financial activities. In addition, this department includes the governance activities of chief and council and management and assistance for the related departments within the First Nation.

#### **Community Operations**

The community operations department provides public services that contribute to sustainability through the provision of maintenance and operating services such as roads, water and sanitation, fire protection, street lighting and community buildings.

#### **Economic Development**

The economic development functional area develops employment and training opportunities, along with identification of economic development initiatives for the First Nation and its members.

#### Health

The health services functional area provides a diverse bundle of services directed toward the wellbeing of the Members including such activities as patient transportation, early childhood development and various other health related activities.

#### Education

The education functional area administers tuition agreements with various school boards, manages the post-secondary program for its members and provides local transportation for the students.

#### **Community Property**

The community property department provides services for the longevity of the First Nation by the acquisition or construction of equipment, roads and housing. Revenue and expenses included in the community property department are generally of long-term in nature, capitalized in the accounts of the First Nation and amortized over their useful life.

#### **Business Operations**

Various business activities of the First Nation like vehicle and equipment rental are managed through this department. Its primary focus is to generated profit on behalf of the First Nation.

#### Other

Other captures the First Nation's activities related to its participation with the Ontario First Nations Limited Partnership and its investments in government business enterprises.

Notes to Consolidated Financial Statements

Year ended March 31, 2021

#### 16. Segmented information (continued):

For each reported segment, revenues and expenses include amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocations methodologies are employed in the preparation of segmented financial information, including transfers that have been apportioned based on a percentage of budgeted expenses.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in the summary of significant accounting policies.

Notes to Consolidated Financial Statements

Note 16 - Segmented Information (continued)

Year ended March 31, 2021

	Band	Community	Economic			Community	Business		2021
	Support	Operations	Development	Health	Education	Property	Operations	Other	Total
Revenue	\$ 422,035	164,519	4,041,187	615,697	748,740	75,322	88,152	2,433,212 \$	8,588,864
Expenses:									
Salaries and benefits	416,952	1,839	315,486	207,320	86,767	-	72,079	-	1,100,443
Materials and supplies	34,951	34,218	50,960	254,520	42,946	58,965	41	978	477,579
Contractual services	155,927	58,210	57,756	19,395	2,660	-	-	48,809	342,757
Tuition	-	-	-	-	340,722	-	-	806	341,528
Travel	5,704	865	23,275	5,983	11,692	-	720	-	48,239
Other	402,225	70,986	2,238,837	128,479	263,953	15,322	143,775	23,406	3,286,983
Administration recovery	(68,029)	-	-	-	-	-	-	-	(68,029)
Amortization of tangible capital assets	29,556	137,318	10,266	44,434	3,877	41,753	30,079	-	297,283
Investment in tangible capital assets	(3,700)	-	(521,993)	(85,538)	-	-	-	-	(611,231)
	973,586	303,436	2,174,587	574,593	752,617	116,040	246,694	73,999	5,215,552
Excess (deficiency) of revenue over expenses	\$ (551,551)	(138,917)	1,866,600	41,104	(3,877)	(40,718)	(158,542)	2,359,213 \$	3,373,312

Notes to Consolidated Financial Statements

Note 16 - Segmented Information (continued)

Year ended March 31, 2021

	Band Support	Community Operations	Economic Development	Health	Education	Community Property	Business Operations	Other	2020 Total
Revenue	\$ 16,594,889	260,398	3,746,911	802,173	681,003	11,519	68,344	1,869,555 \$	24,034,792
Expenses:									
Salaries and benefits	342,172	9,306	238,212	212,819	54,884	-	51,905	-	909,298
Materials and supplies	27,794	13,464	29,644	368,519	32,971	11,519	2,314	34,278	520,503
Contractual services	408,962	145,686	219,459	750	12,889	-	2,025	28,652	818,423
Tuition	-	-	-	-	297,415	-	-	-	297,415
Travel	17,675	1,778	52,656	64,938	20,969	-	350	-	158,366
Other	13,371,416	121,797	557,048	84,708	261,875	-	169,304	1,361	14,567,509
Administration recovery	(52,069)	-	-	-	-	-	-	-	(52,069)
Amortization of tangible capital assets	30,380	134,572	9,657	43,269	24,147	43,431	28,967	-	314,423
Investment in tangible capital assets	-	-	(31,730)	(2,938)	(2,870)	-	(58,045)	-	(95,583)
	14,146,330	426,603	1,074,946	772,065	702,280	54,950	196,820	64,291	17,438,285
Excess (deficiency) of revenue over expenses	\$ 2,448,559	(166,205)	2,671,965	30,108	(21,277)	(43,431)	(128,476)	1,805,264 \$	6,596,507